

South Yorkshire Region – Bids for RIEP Funding

The Project – <i>Climate Change</i>	Title: Taking forward and understanding action on climate change
Project description / activities required.	<p>Background Increased profile of and requirements relating to climate change mean that local authorities need to increase activity. This proposal seeks funding to support the four South Yorkshire local authorities to meet the requirement and targets of the climate change related National Indicators. This proposal is split into three complementary yet distinct parts:</p> <p>1. A full time Climate Change Co-ordinator post for South Yorkshire The remit/function of this post will be to:</p> <ul style="list-style-type: none"> ➤ Co-ordinate work undertaken across South Yorkshire which contribute to the achievement of NIs 185, 186 and 188 ➤ Act as a central resource for all external partners in order to enable them to achieve the required climate change adaptation/mitigation measures ➤ To collect and disseminate information on climate change issues ensuring that information and data is shared across South Yorkshire thereby avoiding duplication ➤ Undertake a Local Climate Impacts Profile for South Yorkshire, building upon the work already undertaken in Sheffield (see part 2) ➤ Support officers in raising awareness and gaining commitment towards tackling and adapting to climate change <p>The post holder will interact with the four local authorities via and report progress to the South Yorkshire Local Authority Climate Change Network.</p> <p>2. A Local Climate Impacts Profile (LCLIP) A LCLIP is required as part of NI 188 (Planning to Adapt to Climate Change). This involves gathering data in respect of the weather and wind patterns over at least the last 30 years and identifying extreme weather events, their frequency, impact and likelihood of future occurrences. Sheffield has already begun work on this which can be used as a basis for rolling out across South Yorkshire. However, additional resources will be required in order to enable this. Funding for this part of the proposal would be used to collect information for all four authorities relating to the LCLIP and to coordinate the work of authorities relating to the LCLIP and to coordinate the work of authorities and partners to meet their responsibilities towards managing climate risks.</p> <p>Key milestones would be as follows: Recruit Climate Change co-ordinator for South Yorkshire – 14 weeks (Part 1 of the bid – see above) Pre-implementation – 12 weeks LCLIP Survey – 24 weeks Target Baseline Level 1 for all SY LAs - 24 weeks Target Baseline Level 2 for all SY LAs - 52 weeks Target Baseline Level 3 for all SY LAs - 52 weeks</p>

	<p>3. Schools climate change coordinator</p> <p>The UK Government produced its Sustainable Schools Strategy in 2006. The principles of a sustainable school build upon and enrich the core principles of <i>Every Child Matters</i> with the following key messages: Care for One Self, Care for Each Other, and Care for the Environment (near & far). Schools are encouraged to translate these messages into real action on the campus, in their school curriculum and in their local communities using the key themes: Energy and Water, Buildings and Grounds, Travel and Traffic, Purchasing and Waste, Food and Drink, Inclusion and Participation, Local well-being and the Global dimension. All of these subjects are significant to addressing the challenges of climate change mitigation and adaptation.</p> <p>Throughout South Yorkshire a wide range of mechanisms are being used to support and encourage schools to effectively implement the Sustainable Schools key themes. South Yorkshire is very well placed to lead action on this and to share best practice. A number of schools across the region, with the support of their respective local authority, have already achieved EMAS certification, Eco schools status or are working towards Greencheck. Despite this strong track record so far, future projects and action will be limited without further resources and longer term added value may be lost.</p> <p>This part of the proposal seeks funding to employ a full time Schools Climate Change officer who would co-ordinate a project to bring together and promote the best practice taking place in South Yorkshire to integrate climate change effectively into the work of schools. This would involve:</p> <ul style="list-style-type: none"> ➤ Undertaking a review of what activities have/are taking place with schools in relation to climate change ➤ Investigating the level of understanding and engagement in these issues in schools ➤ Recommending a programme of future actions and projects, tailored to the level of understanding and engagement ➤ Driving and supporting coordinated action across South Yorkshire ➤ Regular monitoring and review in order to ensure added value and that best practice can be shared with other sub-regions <p>This post would report to and work with the overall Climate Change Coordinator for South Yorkshire.</p>
<p>How the proposed project meets and supports the priorities of the Y&HRIEP Strategy?</p>	<p>Climate change is identified as one of the three key strategic issues within the RIEP Strategy. The RIEP climate change and sustainability programme for Yorkshire & Humber aims to meet the needs of local areas to support their delivery programmes and services which address climate change and prepare for its impacts.</p> <p>The funding of this post and additional activities will ensure that South Yorkshire is well placed to both address climate change and respond to its impacts. This proposal covers two of the four project areas which have been identified across the region as having a key linkage to the delivery of the Yorkshire & Humber Climate Change Action Plan:</p> <ul style="list-style-type: none"> ➤ Understanding local areas action on climate change along with a local climate change audit ➤ Taking forward and understanding climate change in schools <p>These are both important areas which South Yorkshire would like to contribute to and, by interlinking these two project areas, it is believed that more progress can be made with fewer resources than if they were tackled separately.</p>

<p>What the key outcomes of the project will be at:</p> <ol style="list-style-type: none"> 1) Local level 2) Sub-Regional level 3) Regional level 	<p>The outcomes of this project impact across all levels and so some outcomes appear at more than one level:</p> <ol style="list-style-type: none"> 1) Local level <ul style="list-style-type: none"> ➤ Achievement of the annual targets for NIs 185, 186 and 188 ➤ Raised awareness and understanding of action needed ➤ Preparedness for future climate change (e.g. reduced damage from extreme weather events) ➤ Reduced carbon emissions and energy usage in school buildings. As schools account for between approximately 40-60% of local authority energy usage/emissions (-BH to confirm) this could result in considerable savings. Indeed, DCFS estimate that over 20% energy reduction is achievable from low to no cost measures. This would also support local authority emissions reduction as part of the Carbon Reduction Commitment ➤ Carbon reduction and climate adaptation objectives increasingly embedded in the curriculum of schools leading to improved knowledge and understanding amongst students, teachers and support staff and direct positive practical climate change action on the school campus ➤ Increased positive engagement of schools with their communities leading to improved action to address climate change mitigation and adaptation locally for example in homes, businesses and community organisations 2) Sub-Regional level <ul style="list-style-type: none"> ➤ Central point for the collection and dissemination of information on climate change issues, including activities currently being carried out and future action needed ➤ Fully co-ordinated approach giving savings of scale (both by using existing resources more efficiently and through the elimination of duplication of efforts) ➤ Raised awareness and understanding of action needed ➤ Results from the Local Climate Impact Profile embedded into operations and service delivery of the four local authorities and their partners ➤ Preparedness for future climate change (e.g. reduced damage from extreme weather events) ➤ Carbon reduction and climate adaptation objectives increasingly embedded in the curriculum of schools leading to improved knowledge and understanding amongst students, teachers and support staff and direct positive practical climate change action on the school campus ➤ Weather impacts etc are very similar within the sub-region and so future interventions can be delivered jointly 3) Regional level <ul style="list-style-type: none"> ➤ Raised awareness and understanding of action needed ➤ Sharing of best practice ➤ Support in rolling out activity in other areas ➤ Preparedness for future climate change (e.g. reduced damage from extreme weather events)
<p>What advantages are there to this project operating at a sub-regional level?</p>	<p>This proposal would result in greater joined up working across the sub-region. Increased action required to combat and adapt to climate change requires greater resources and staff time. Due to the current economic climate it is highly unlikely that extra resources and staff will be given to this area of work. Greater coordination and sharing of learning is therefore essential. A South Yorkshire Climate Change Coordinator would enable more work to be carried out more effectively and with less resources than would be required by each local authority separately</p>

	<p>All four SY authorities would also like to build upon the good work being undertaken with schools but have limited resources in terms of staff time to do so. A coordinator who could pull together activity and drive future progress across the sub-region would have a greater impact and increased efficiency than each borough acting independently.</p> <p>A South Yorkshire Local Authority Climate Change Network has been established in recognition that many of the issues faced are similar and can be better addressed through joint working.</p>
<p>How will it contribute to LAA themes & targets?</p>	<p>This project will directly impact on the delivery of:</p> <p>NI 185 CO₂ reduction from Local Authority operations - Rotherham LAA target NI 186 Per capita reduction in CO₂ emissions in the LA area - Barnsley, Doncaster (National designated LAA target) and Sheffield LAA target NI 188 Planning to Adapt to climate change - Doncaster (Local LAA target) and Sheffield LAA target</p> <p>It will also contribute to:</p> <p>NI 197 Improved local biodiversity – proportion of local sites where positive conservation management has been or is being implemented - Doncaster LAA Target-National designated and Sheffield LAA target</p> <p>Other National indicators which would be supported include:</p> <ul style="list-style-type: none"> ➤ NI 56 – Obesity in primary school age children in Year 6 ➤ NI 167: To reduce the average journey time per mile during morning peak in Sheffield ➤ NI 191 - Residual household waste per household ➤ NI 192 - Household waste reused, recycled and composted ➤ NI 193 - Municipal waste land filled ➤ NI 194: Air quality – % reduction in NOx and primary PM10 emissions through local authority's estate and operations. <p>Of particular significance is the opportunity this Climate Change project presents to actively engage and empower young people and therefore contribute to a range of other indicators including improving young peoples behaviour, educational attainment and how schools are viewed by their local communities:</p> <ul style="list-style-type: none"> ➤ NI4: To increase the number of people in Sheffield who feel that they can influence decisions in their local area ➤ NI17: To reduce the number of people in Sheffield who consider anti-social behaviour to be an issue in their area ➤ NI 69: To reduce the number of children in Sheffield who experience bullying ➤ NI 79: To increase the number of young people in Sheffield achieving Level 2 GCSE by the age of 19.
<p>What are the main risks associated with this project?</p>	<p>The main risk is ensuring commitment and support from all four local authorities – this risk is minimal as this proposal has been developed by the South Yorkshire Local Authority Climate Change Network from the outset.</p>

	<p>Other risks are:</p> <ul style="list-style-type: none"> ➤ Failure to engage other partners to fulfil their responsibilities towards NI188 ➤ Lack of time balance in supporting all four local authorities effectively
<p>What are the costs of the proposal? (basic estimate of required RIEP funding + Authority/partner funding)</p>	<p>Part 1 – £50k in each of the years 2009-2010, 2010-2011: Total £100,000 Part 2 – Total £50,000 Part 3 – £40k in each of the years 2009-2010, 2010-2011: Total £80,000</p> <p>Please note that at this stage these are just approximate costings and that more work needs to be done to quantify exact costs, other opportunities for match funding etc.</p> <p>All four Councils also offer officer time to support this bid (to be confirmed with Barnsley)</p>
<p>Is this project supported by the Chief Executive?</p>	<p>Agreed in principal subject to further discussions between the four Authorities</p>

The Project – <i>Public Health</i>	Title: Neighbourhood Health interventions
Project description / activities required.	<p>This project uses the following:</p> <ul style="list-style-type: none"> - Health Inequalities Intervention Tool / PHO Health profiles - LAA targets - Social marketing tools <p>This initiative is designed to develop practical interventions at neighbourhood levels in order to improve performance against health related LAA indicators and to improve overall health and well-being with a focus on reducing inequalities.</p> <ul style="list-style-type: none"> - The initiative will seek to work across South Yorkshire neighbourhoods using social marketing techniques to develop innovative projects. The social marketing exercises will take place across a small number of neighbourhoods. These will be identified using the taxonomy of neighbourhoods in South Yorkshire (as described in the South Yorkshire DPH annual report 05/06). - Assuming that the taxonomy reflects the underlying functioning of the neighbourhood to a reasonable level it would be possible to offer the developed projects to neighbourhoods in the same taxonomic grouping across South Yorkshire. <p>There will therefore be a focus on trying out different approaches in different sorts of neighbourhoods and closely evaluating the impact. There will also be a focus on exchange of practice across neighbourhoods, authorities, the sub-region and the region.</p> <p>The delivery of projects on a local level would depend on local funding and could be delivered through a range of providers including the voluntary and community sector.</p> <p>The main areas of focus will be based on the LAA targets shared by the majority of the SY authorities. The LAA targets could be further broken down into particular areas: These could include:</p> <ul style="list-style-type: none"> - physical activity: promoting activities in daily life - physical activity: promoting informal recreation opportunities for young people (street activities) - food: developing local food initiatives focusing on cooking skills and family meals - Infant health: focusing on Smoking in pregnancy / quitting smoking - Infant health: promotion of breastfeeding - Accidents: reducing accidents either in the home or on the street
How the proposed project meets and supports the priorities of the Y&HRIEP Strategy?	<p>Addresses issues vital to achievement of a number of LAA target (a RIES 2008-11 priority), with a approach based on sharing of practice/promotion of innovation as foreseen in the strategy.</p> <p>There is a limited knowledge of “what works” on these issues – so no duplication of existing national, local or regional programmes. However, the process described fits well with the DH National Support Team approach to health</p>

	inequalities, requiring close evaluation and scaling up of successful interventions.
<p>What the key outcomes of the project will be at:</p> <p>1) Local level 2) Sub-Regional level 3) Regional level</p>	<p>At neighbourhood level there will be an increased level of activity on health related topics in areas of highest need.</p> <p>This approach will support the achievement of LAA targets (Yr 6 Obesity – all; Breast-feeding – 3/4) and contributions to a range of other LAA targets (All Age All Cause Mortality; Environment for Thriving Third Sector). The bid gives opportunity for Barnsley, Doncaster and Rotherham to take forward initiatives suggested in unsuccessful ‘Healthy Towns’ bids whereas Sheffield who were successful could use this initiative to help share the learning from their Healthy Town status at a local level.</p> <p>Sub –region benefits from dissemination of existing practice (eg Sheffield’s Healthy City work) and opportunities to test a wider range of interventions than would be the case from each area acting alone. The sub-region will benefit from the scaling up of successful interventions in neighbourhood clusters.</p> <p>Region builds on the Public Health work/reputation established in the Capacity Building Programme’s (2005-8) programme .</p>
<p>What advantages are there to this project operating at a sub-regional level?</p>	<p>See above – the sub-region has identified these issues as priorities through selection of LAA indicators/targets. Working together will allow more opportunities to explore/benefit from innovative approaches.</p> <p>The use of the taxonomy of neighbourhoods will allow for the sharing of good practice / the scaling up of interventions into neighbourhoods of similar types with the anticipated impact being greater and more assured.</p>
<p>How will it contribute to LAA themes & targets?</p>	<p>See above</p>
<p>What are the main risks associated with this project?</p>	<p>Lack of infrastructure to co-ordinate/ prompt sharing may lead to benefits being inadequately shared between areas.</p> <p>Issues are inherently complex and challenging – which may result in anticipated improvements in practice being identified are put into practice.</p> <p>The taxonomy of neighbourhoods may not represent the reality on the ground and success may not be translated one neighbourhood to the next.</p>
<p>What are the costs of the proposal? (basic estimate of required RIEP funding + Authority/partner funding)</p>	<p>RIEP Funding: £50,000 per year to develop social marketing Partner funding: Potential to match with existing DH Communities for Health grants and to Sheffield Healthy Town bid monies for interventions: c. 480k</p>
<p>Is this project supported by the Chief Executive?</p>	<p>Agreed in principal subject to further discussions between the four Authorities</p>

The Project - <i>Community Engagement Programme</i>	Title: Y & H Community Engagement Programme
Project description / activities required.	<ol style="list-style-type: none"> 1. Development of a sub regional Community Engagement Database to (1) coordinate community engagement on a sub regional and local level and (2) evaluate impact. Additional elements can be added to increase technological innovation such as e-petitioning, online surveys and text messaging. 2. Activities to further develop the capacity of the marginalised and hard to reach groups to participate in decision making processes. 3. Within the sub region most authorities now have area/ community assemblies either in place, or as in Sheffield, imminently due to launch, the engagement database will enable results of consultation etc to inform area based planning and priority setting. 4. Sub regional Community Engagement Website which reports on community engagement activities which can also be used to report on outcomes and impact on service delivery e.g. "We Asked, You Said and We Did". The website to include information arising from partner consultation activities not just local authorities. 5. "A How Your City or Town Works" programme to be developed and delivered in each LA area, building on the good practice that already exists in Sheffield. This will complement the need for developing effective facilitation skills and active citizenship training programmes which can be included in a Local Democracy Campaign in each area. 6. Learning and Best Practice Seminars/Conferences on how we can effectively performance manage community engagement and empowerment at an LSP level for CAA purposes.
How the proposed project meets and supports the priorities of the Y&HRIEP Strategy?	<ul style="list-style-type: none"> • Successful community engagement is one of the key drivers for resident satisfaction with their local area. Here is a clear need to improve resident satisfaction levels across the sub region and this project could support this improvement. • A coordinated approach which ensures that we are all adopting best practice and sharing information and making most effective use of resources, we believe that there will be opportunities for savings through a more coordinated approach to engagement activity. • This approach will ensure that a consistent approach to community engagement is being used to inform service improvements and that resident's perception of local authorities becomes more positive which in turn is reflected in future Place Survey results. • The programme should support delivery of LAA NI4 'People feeling that they can influence decisions that affect their locality'. Successful community engagement can also support other Nis for example NI2 and NI5. • All local authorities will come together at an Evaluation Conference to determine the impact of the programme and how shared working has led to a more coordinated and meaningful approach to community engagement. • Ultimately the programme may support the development of an integrated or shared service either at Sub regional or LSP level with opportunities for further cost savings to be realised.
What the key outcomes of the project will be at: 1) Local level	<ol style="list-style-type: none"> 1. Increased resident satisfaction at a local level (NI5) as a result of services meeting needs, regular information on improved outcomes and opportunities for community engagement. Increased opportunities for marginalised groups to be involved in decision making.

<p>2) Sub-Regional level 3) Regional level</p>	<p>2. Effective partnership working at a sub regional level, maximising and sharing resources and information, to enable a more creative and coordinated approach to community engagement.</p> <p>3. Strong evidence base to support and evidence that customers have been able to influence decision making and service design in a systematic way. For example it could evidence delivery of the following KLOEs for use of resources. Evidence that the Council:</p> <ul style="list-style-type: none"> a. engages local communities and other stakeholders in the financial planning process b. has a clear vision of intended outcomes for local people which shapes its commissioning and procurement, and is based on an ongoing analysis and understanding of needs; c. involves local people, partners, staff and suppliers in commissioning services; d. seeks to improve the customer experience, quality and value for money of services through service redesign, making effective use of IT <p>4. This programme could be scaleable and learning could be rolled out to other LA's in the region to follow, so that across the region community engagement is being addressed in a consistent, open and transparent way that is benefiting organisations, partners, and residents.</p>
<p>What advantages are there to this project operating at a sub-regional level?</p>	<p>With the project operating at a sub regional level, it will enable the 4 LA's to further enhance and improve their community engagement approaches to build a positive relationship across South Yorkshire to meet the requirements of the Duty to Involve, the Empowerment White Paper and CAA. There is also the potential to secure efficiencies through joint working and joint development of the engagement database.</p>
<p>How will it contribute to LAA themes & targets?</p>	<p>The Community Engagement Programme uses NI4 as an opportunity for the 4 councils and their LSP partners to make improvements to their community engagement approaches to enable people to feel that they are having an influence on decisions that affect their localities. Potential impacts for NI2, NI4, and NI5 in particular.</p>
<p>What are the main risks associated with this project?</p>	<p>Lack of commitment from sub regional authorities and failure to deliver the programme which could affect our CAA rating and the results on the NI4.</p>
<p>What are the costs of the proposal? (basic estimate of required RIEP funding + Authority/partner funding)</p>	<p>£120,000 from RIEP with match in kind officer time from across all four authorities.</p>
<p>Is this project supported by the Chief Executive?</p>	<p>Agreed in principal subject to further discussions between the four Authorities</p>

The Project – <i>Social Marketing</i>	Title: South Yorkshire Sub-Regional Improvement & Efficiency Partnership for the Children and Young People’s Aspiration Social Marketing Programme (CYPA)
Project description / activities required.	<p>This application is for funding from the Sub Regional Programme.</p> <p>This application supports the delivery of a range of priority outcomes for South Yorkshire related to children and young people’s aspirations and attainment, these include a number of Local Area agreement and Local Strategic Partnership targets. This programme will support partners in tackling a key challenge across the region – that of children and young people’s low aspirations and attainment. The programme strategically fits with the priorities of the Regional Improvement and Efficiency Partnerships. It provides leadership, challenge and support for public sector improvement. It will result in the transformation of public services in a key area. This programme will add value and drive innovation and share learning.</p> <p><i>“We can ensure that every child has the best start in life, we can back all parents as they bring up their children, we can unlock the talents of all of our young people and we can ensure that no child or young person is left to fall behind”</i> Ed Balls, <i>The Children’s Plan 2008</i></p> <p><i>“Services need to be shaped by and responsive to children, young people and families, not designed around professional boundaries”</i> <i>The Children’s Plan 2008</i></p> <p>Our aspirations are high. This is a broad, long term and strategic programme, with a strong focus on evidence and evaluation; with goals and objectives that are clear and challenging.</p> <p>We are proposing an ambitious transformational programme which will address our weaknesses, build on our strengths and involve all communities. This programme will have wide ranging consequences for the sub-region and the way all services are delivered starting with children and young people but spreading to impact on all services. South Yorkshire’s children and young people will have raised aspirations and improved life chances. Lessons learnt will be shared so that other areas with similar issues will be able to replicate this programme.</p> <p>This programme will follow the five phased Social Marketing approach as recommended by the National Social Marketing Centre (see Appendix A). This staged approach includes a scoping phase, a development phase, a delivery phase, and evaluation phase and an embedding and follow up phase.</p> <p>Social Marketing is the application of marketing techniques, alongside other approaches, for social good. Social Marketing takes as its starting point a customer driven approach to understanding problems and developing solutions. It is about achieving real change based on creating deep attitudinal change, deep customer insight and systematic development of services. It can include advertising, media relations, direct marketing, promotional activities, but these are all informed by the customer insight. It also includes service redesign and delivery. See Appendix B – Planning Framework.</p> <p>Social Marketing is an intelligence driven approach. We will use the insight derived from research and dialogue with</p>

	<p>children and young people, their parents and carers. Insights generated during the scoping and development phases will be used to deliver and evaluate the programme. A key feature of this proposal is more active listening and participation with children and young people. There will be a joint understanding of the problem and solutions will be devised together which public services can address and children and young people can take forward themselves</p>
<p>How the proposed project meets and supports the priorities of the Y&HRIEP Strategy?</p>	<ul style="list-style-type: none"> • The CYPA will seek during its scoping phase to develop a set of SMART objectives that are supported by all the coalition partners and are supported by available evidence about what is possible and what works, population and service data. • The process of defining and agreeing these objectives will be a key part of the scoping phase and will be used to build consensus amongst partners and to inform their individual corporate strategies. <p>The exact nature of each objective will be determined during the scoping phase but is likely to include a focus on the LAA and LSP targets, plus outcome contained within the Children and Young People's Plans within the sub-region (see LAA Themes box below)</p>
<p>What the key outcomes of the project will be at:</p> <ol style="list-style-type: none"> 1) Local level 2) Sub-Regional level 3) Regional level 	<p>The partners in this application are proposing a substantive long term programme of action focused on raising children and young people's aspirations and attainment in South Yorkshire. This application outlines a process for fundamentally reframing and coordinating efforts to raise children and young people's aspirations and the subsequent impact of this on levels of educational attainment; health; crime; anti-social behaviour; teenage pregnancy; social cohesion; and long term economic regeneration.</p> <p>On most measures, attainment in the sub-region is improving year on year, and the majority of schools are good and improving. However, the educational outcomes for children and young people in South Yorkshire are poor in comparison with the national average and that of comparable regions.</p>
<p>What advantages are there to this project operating at a sub-regional level?</p>	<p>The above are all inter-related. For example, low attainment leads to unfulfilled potential for individuals, reduces the quality of South Yorkshire's cultural life, and hampers it's economic performance. This also impacts on South Yorkshire's health outcomes, as low achievement is an indicator of poor health in later life, and equally, failure to achieve at least a reasonable level of health is very often a barrier to achievement. Good health and well being provides the foundation for children and young people to learn and achieve.</p>
<p>How will it contribute to LAA themes & targets?</p>	<ul style="list-style-type: none"> • Improvements to PSE, CCL, SATS, GCSE Diploma and A level results • Reduction in the level of absenteeism in schools • Reduction in the level of bullying in the city • Increase in the number young people continuing into higher education • Increase in the number of young people in employment/ decrease in Not in Education Employment or Training (NEET) • Increase in the number of young people attaining level 2 at 19 • Increase in the number of young people believing they can reach their goals • Increase in confidence amongst parents that their children will have a good future • Increase un the number of parents who believe they have an important role to play in supporting their children to reach their life goals • A decrease in the number of teenage conceptions • Improvements in Health indicators for example substance misuse, breast feeding, childhood obesity, smoking

	cessation rates etc <ul style="list-style-type: none"> • A reduction in Crime and Anti-Social Behaviour including incidents of arson and young people entering the Youth Justice system. • Increase the percentage of children and young people who believe that (named agencies) are there to help and support them. 		
What are the main risks associated with this project?	<p>Scoping Phase</p> Failure to agree key intervention priorities amongst key partners	High	Low
	Resistance from staff/ partners	High	Medium
	Failure to engage local communities	High	Medium
	Failure to get phase two funding	High	Medium
	Slippage in timetable/ funding implications	Medium	Low
	Poor communications	High	Medium
	Later Phase Risks		
	Inconsistent delivery and failure to undertake adequate process evaluation and learn from this.	High	Medium
	Failure to embed and sustain the learning across all programme partners	High	
What are the costs of the proposal? (basic estimate of required RIEP funding + Authority/partner funding)	<p>The first phase requires a budget of £250,000. It is envisaged that the overall programme will run for three years and will require a budget in the region of £1.85 million in total. We will be seeking the additional funding, approximately £1.6 million, for these phases following a successful scoping phase, from RIEP. (confirmation of level of funding to be requested to be confirmed)</p> <p>External Costs (Additional)</p> <ul style="list-style-type: none"> • Scoping phase £.25 million <ul style="list-style-type: none"> ○ Programme Manager ○ Programme Officer ○ Stakeholder Manager ○ Development Officer ○ Data and Evidence Officer 		

	<ul style="list-style-type: none">○ PA/ Admin● Development Phase £.25 million● Implementation phase £ 1 million● Evaluation phase. £.1 million● Embedding and follow up phase £ .25 million
Is this project supported by the Chief Executive?	Agreed in principal subject to further discussions between the four Authorities and PCTs

The Project – CAA	Title: Comprehensive Area Assessment - Performance Management and Value For Money
<p>Project description / activities required.</p>	<p>A project led by the South Yorkshire Sub Region which will develop an approach to the Comprehensive Area Assessment on behalf of the Yorkshire and the Humber RIEP.</p> <p>The project will address the common challenges faced by localities in achieving positive outcomes which reflect the needs of local people and a positive judgement on delivering against the Comprehensive Area Assessment. It will also focus on the new Use of Resources judgements, considering how strategic partners demonstrate value for money across a local authority area as a whole.</p> <p>Key activities will be the dissemination of shared learning to all authorities in the region as the project progresses so that:</p> <ul style="list-style-type: none"> • Good intelligence is shared as quickly as possible to promote good practice across the region and to avoid other authorities wasting time on activities that don't work • Support is available to local authorities as part of their self assessments against the KLOEs • A consistent approach to managing performance is taken by the region in relation to CAAs; • The region as a whole performs well against the CAA framework
<p>How the proposed project meets and supports the priorities of the Y&HRIEP Strategy?</p>	<p>The project will support authorities to make the transition from existing performance management arrangements to those required by the Comprehensive Area Assessment and aligned inspection regime. It is also aimed at delivering the outcomes identified in the Regional Improvement and Efficiency Strategy. Particularly those in Programme Two namely:</p> <p><i>The RIEP is committed to ensuring that support for continuous improvement for all of the region's authorities is available as well as providing focused support where major improvements are required. The RIEP will actively monitor performance in partnership with agencies in the region to understand emerging trends from CPA/CAA and other sources. This intelligence will drive early action to provide support to underperformers, whilst increasing performance from all authorities.</i></p>
<p>What the key outcomes of the project will be at:</p> <ol style="list-style-type: none"> 1) Local level 2) Sub-Regional level 3) Regional level 	<p>The outcome will support the improvement requirements at all 3 levels as the shared learning will support the continuous improvement required by councils and strategic partners across the Yorkshire and the Humber region.</p> <ul style="list-style-type: none"> • To improve local authority's and the region's performance, management of intelligence and communication with the public, stakeholders and partners. • To complement and add resources and capacity to the developments which are already being undertaken or planned to improve performance management. • To address key cultural/organisational and process barriers to achieving the requirements of the Comprehensive Area Assessment. • To produce a value for money framework that demonstrates the added value of strategic partnership working within local areas. • To contribute to developing best practice and shared learning across the Region.

<p>What advantages are there to this project operating at a sub-regional level?</p>	<p>There is an existing South Yorkshire Group who have worked together successfully on similar projects. The advantages being that:</p> <ul style="list-style-type: none"> • The work required in developing the component improvement approaches to successfully addressing the requirements of the CAA framework can be split between the local authorities within the sub region • Best practice can be developed and shared throughout the region • Peer support can be provided to individual localities • Focussed work within the sub region will take account of the requirements of city and metropolitan authorities and the shared sub regional priorities.
<p>How will it contribute to LAA themes & targets?</p>	<p>The LAA improvement targets will be an integral part of the CAA judgement. Therefore, the implementation of a robust performance tracking, monitoring and reporting framework will meet the requirements of the LAA and CAA. Particularly in the case of the risk assessments needed to support the overall judgements on an area basis.</p>
<p>What are the main risks associated with this project?</p>	<ul style="list-style-type: none"> • Engagement within the sub region and the region as a whole • Delivering to the CAA/LAA timescales • Implementation of MIETOOL
<p>What are the costs of the proposal? (basic estimate of required RIEP funding + Authority/partner funding)</p>	<p>£100,000 to be allocated - £50,000 in 2008-9 and £50,000 in 2009-10</p>
<p>Is this project supported by the Chief Executive?</p>	<p>Agreed in principal subject to further discussions between the four Authorities</p>

The Project – <i>Membership Development</i>	Title: Member development (Part of Leadership Development strand)
Project description / activities required.	<p>Member development as part of the wider ‘Leadership Development’ strand put forward at the South Yorkshire Chief Executives meeting. This would specifically focus on:</p> <ul style="list-style-type: none"> • Upskilling members to allow more informed decision making to take place • Improving Member-Officer working relationships by providing enhanced support to members using the IDEA Member development self assessment tool to identify gaps and issues. <p>We envisage this work taking place in three stages:</p> <ol style="list-style-type: none"> 1) Undertake a ‘health check’ on governance arrangements within each local authority area 2) Use the results to guide methods on improving governance arrangements and of giving councillors the right tools for the job, in their work inside and beyond the town hall e.g. peer review and support, mentoring, specific workshops 3) Evaluate the effectiveness of the programme based upon Officer/Member perception, quality of decision making etc.
How the proposed project meets and supports the priorities of the Y&HRIEP Strategy?	<p>The project will focus on providing Members with the support and skills to take effective and informed decisions on behalf of their citizens; and to work closely with officers to deliver positive outcomes within their communities.</p> <p>Given the Central government’s increasing emphasis on providing ‘Value for Money’, Members need to be in a position to properly analyse the basis and rationale of decisions and their potential impact on the population. This is heavily emphasised within the new Comprehensive Area Assessment framework as a key development area for local authorities and strategic partners.</p> <p>The overall aim of the project is to ensure that Members will be in a position to ensure that ‘Excellent and efficient performance’ (as defined in the Yorkshire & Humber RIEP Strategy) is achieved by local authorities and strategic partners.</p>
What the key outcomes of the project will be at: 1) Local level 2) Sub-Regional level 3) Regional level	<p>At a local level:</p> <ol style="list-style-type: none"> a) Members will be better prepared to take effective decision-making on behalf of the people in their local area b) Organisational effectiveness and perception of Councils would improve by enhancing the working relationship between Members and officers <p>At a sub-regional level:</p> <ol style="list-style-type: none"> a) Collaborative working would heighten the rate of improvement via the sharing and implementation of known effective practice b) Working relationships between officers and members would improve across the South Yorkshire sub-region

	<p>At regional level:</p> <p>The IDeA tool will be used to identify the support needs within South Yorkshire and to implement the appropriate mechanisms to meet them. These will provide a practical model for councils to review their support arrangements and to identify what support councillors might require in their various roles.</p>
What advantages are there to this project operating at a sub-regional level?	<p>Whilst this project could be run at a local level, we consider a sub-regional bid to be more effective. One particular advantage is to take members out of their typical environment in their immediate locality and to discuss key issues with a wider audience, thus increasing the amount of expertise available to support and challenge the authority's governance arrangements.</p> <p>Rotherham MBC is a charter mark authority in relation to Member Development, Hence we feel a sub-regional bid would be an ideal opportunity to spread this effective practice locally.</p>
How will it contribute to LAA themes & targets?	<p>This would contribute to all LAA themes and targets that the Council makes a contribution towards. Members are actively engaged in monitoring and scrutinising the indicators and targets in LAAs on an ongoing basis.</p> <p>Full Council also have responsibility for formally signing off any formal reviews or refreshes of Local Area Agreements.</p>
What are the main risks associated with this project?	<p>There are three main risks associated with this project:</p> <ul style="list-style-type: none"> a) Lack of participation of members b) Difficulty in agreeing dates for workshops due to limited availability c) Under-utilisation of the support made available as a result of the initial health checks <p>Effective promotion would limit these risks, in addition to close working of member support teams from all four authorities in organising events at mutually suitable times.</p>
What are the costs of the proposal? (basic estimate of required RIEP funding + Authority/partner funding)	<p>The estimated cost for this project would be £160,000. The RIEP/authority split will be explored in further detail as a result of discussions between all four authorities at the meeting of the SYIP in January 2009. These discussions will focus on taking forward the previous successful member development programme and how to address the challenges faced by all elected members within local areas i.e. not only council members but also police and fire authorities as well</p>
Is there an opportunity for match-funding? E.g. ESF/EDRF, etc.	<p><i>To be explored</i></p>
Is this project supported by the Chief Executive?	<p>Agreed in principal subject to further discussions between the four Authorities</p>

The Project – <i>Financial Inclusion</i>	Title: Supporting a thriving third sector and Financial Inclusion
Project description / activities required.	<p>This application covers two area for consideration:</p> <ol style="list-style-type: none"> 1. Quality Support to Third Sector Organisations 2. Support for Financial Inclusion Project Work <p>1. Quality Support to Third Sector Organisations</p> <p>This project would provide support to third sector organisations aspiring to achieve recognised quality standards or to introduce quality frameworks.</p> <p>Support would be targeted, but not exclusively, at organisations working in the field of public health, health promotion and social care.</p> <p>Significant opportunities will arise over the life of the current Local Area Agreement (LAA) for third sector organisations to contract with public bodies, particularly those delivering on the health and personalisation agenda.</p> <p>A prerequisite for any organisation wanting to tender for such work will be a commitment to working within prescribed quality parameters</p> <p>2. Financial Inclusion</p> <p>As with other sub-regions, the need for financial inclusion is being made more acutely transparent by the economic downturn.</p> <p>This bid would support the resources already in place, partly funded through the DWP Champions' Project and partly by local authorities, to extend the support available for businesses and people suffering from the economic downturn. Additional funding could broaden existing work and include:</p> <p>a) Embedding financial inclusion: More resources now will enable the systems and processes to be set up across a greater number of organisations and to assist more individuals. Financial inclusion would be built into current policy initiatives; there would be more up-skilling, awareness raising at both front line and senior level, protocols established for partnership working and for corporate responses/approaches to debt and debt management.</p> <p>These could be efficiently delivered through a South Yorkshire wide resource, ticking the VFM box.</p> <p>b) Working with banks, energy providers Post Offices: Significant headway could be made with energy suppliers, banks and other financial institutions, insurance companies etc in dealing with customers consistently and fairly, providing appropriate products and promoting greater take up of existing and new services, while at the same time taking account of the current economic downturn.</p>

	<p>There is also potential for working with post offices to help sustainability in rural communities, working with credit unions, maintaining the Post Office Card Account and developing other financial services.</p> <p>c) Creating a South Yorkshire Financial Inclusion Strategy: There is scope to produce a South Yorkshire Financial Inclusion Strategy which adopts a sub-regional approach and supplements the district strategies in place in Rotherham, Sheffield, Barnsley and Doncaster.</p> <p>d) Financial inclusion for offenders and ex offenders and their families: One of the RIEP priorities is in the criminal justice field and funding would enable links to be developed with Sheffield Hallam University which has a DWP contract for evaluating a national pilot on the financial gap for prisoners. This work has significant profile in the criminal justice world and we could quickly develop excellent initiative(s) around financial inclusion and crime reduction in South Yorkshire.</p>
<p>How the proposed project meets and supports the priorities of the Y&HRIEP Strategy?</p>	<p>1.Third Sector The project will help local authorities identify and source better services and minimise the risks associated with contracting with bodies not conforming to quality standards and frameworks. It will also support delivery against NI7 Environment for a thriving third sector.</p> <p>2.Financial Inclusion In the short term, the project will help minimise the impact of the economic downturn. In the medium term it will ensure businesses and individuals develop skills to manage their finances effectively and access mainstream services such as bank accounts and obtain credit funding.</p> <p>It will also help avoid the need for people to use illegal lenders</p>
<p>What the key outcomes of the project will be at: 1) Local level 2) Sub-Regional level 3) Regional level</p>	<p>1. Third Sector The project will help local authorities identify and source better services and minimise the risks associated with contracting with bodies not conforming to quality standards and frameworks. As noted above, the Project will achieve quality standards to introduce quality frameworks, by working with Key Partners.</p> <p>2. Financial Inclusion In addition to the above, these outcomes will be achieved in each district and accumulate at sub-regional level.</p>
<p>What advantages are there to this project operating at a sub-regional level?</p>	<p>1.Third Sector Voluntary Action Barnsley proposes delivering this project using the model successfully developed to deliver human resource (HR) and legal advice services to third sector organisations across South Yorkshire. This service, funded by Yorkshire Forward and Objective 1, is operated by the four South Yorkshire CVS. We propose offering the Quality Support Project in a similar manner:</p> <ul style="list-style-type: none"> • Locating business advisors within each CVS • Deploying these across South Yorkshire • Matching the requirements of customers with the relevant skills and background of each advisor.

	<p>Access to advisors would be via a shared telephone hotline ensuring coverage across the sub-region at all times. Contracting with a single body to deliver the project would realise efficiencies.</p> <p>2. Financial Inclusion</p> <ul style="list-style-type: none"> • District arrangements are not geared up to address cross-cutting themes such as financial inclusion for offenders. These are best addressed at Sub-regional level. • Consistency of approach • Learning and application of effective methodologies across the sub-region
<p>How will it contribute to LAA themes & targets?</p>	<p>Third Sector</p> <p>Third sector organisations in Barnsley are active across the full range of social and economic activity. This is true also of those operating in Doncaster, Rotherham and Sheffield. However, we would see the project as contributing substantively to three Barnsley LAA outcomes:</p> <ul style="list-style-type: none"> • Outcome 5 - Promoting the health of the public and narrowing health inequalities; • Outcome 6 - Securing the wellbeing of older and vulnerable people in need; • Outcome 7 - Securing the wellbeing of children, young people and families. <p>(Specific comment on themes and targets relevant to Doncaster, Rotherham and Sheffield to follow as required).</p>
<p>What are the main risks associated with this project?</p>	<p>1.Third Sector: Organisations failure to not understand the relevance of quality development. Development further of awareness of embedding quality can help organisations, including smaller, community based groups, to access support and funding. LOW RISK</p> <p>2. Financial Inclusion: Failure to improve financial inclusion, leading to individuals' failing to access bank account. Failure to help individuals manage their finances effectively. Individuals resorting to illegal lenders, risk of becoming homeless due to increasing debt. LOW RISK</p>
<p>What are the costs of the proposal? (basic estimate of required RIEP funding + Authority/partner funding)</p>	<p>For quality support to the third sector, it is estimated RIEP funding over two years, (for 4 posts @ 28hrs - £205,500) would be required. Potential for match funding via ERDF could be explored. VAB has is involved with a bid to support social enterprise being led by BMBC. The second phase of ERDF funding should also be examined.</p> <p>For financial inclusion, C£300,000 pa is already provided through DWP funding and local authorities' contributions. An additional £120,000 pa through RIEP would help enhance and expand the service as outlined.</p> <p>The possibility of combining resources to deliver the schemes could be explored and it is estimated that annual funding of £180,000 would enable the schemes to be combined and delivered through one resource.</p>
<p>Is this project supported by the Chief Executive?</p>	<p>Agreed in principal subject to further discussions between the four Authorities</p>

The following bid is to be submitted for consideration by South Yorkshire Chief Executives however at this stage support from all 4 authorities is not clear. If not part of a sub-regional approach, bids may be submitted by individual authorities:

1. The 101 bid has been developed by Sheffield, benefits for the other LAs are unclear as they may be in conflict with the service they already provide via their own call centres and other services.

The Project – 101 Number	Title: South Yorkshire Police and Sheffield City Council Shared Service
Project description / activities required.	<p>This project will create a new shared service that will deliver 101 (single non emergency number) plus 3 out of hours telephone access services (adult social care telephone access, children's social care telephone access, homelessness emergency phone access). South Yorkshire Police who currently deliver 101 on behalf of the partnership will also be asked to take on the delivery of 3 extra out of hours services and Sheffield City Council will transfer to them the budget to do this.</p> <p>The bid to the RIEP would be to help support the implementation costs to undertaken the service transformation with Sheffield City Council transferring to South Yorkshire Police the on going revenue budget to support this shared service. At the moment the implementation costs are approximately £200k. The services would be supported in the long term by Sheffield City Council transferring its existing budget for these services to the Police.</p>
How the proposed project meets and supports the priorities of the Y&HRIEP Strategy?	<p>The new shared service would provide a more cost effective, value for money service, rather than both partners continuing to provide expensive out of hours access. It would also help create a platform for potential future expansion to cover other areas of out of hours provision, maybe working with other partners across the region.</p> <p>In particular, the project will explicitly help to support the partnering skills, and efficiencies priorities within the Corporate Improvement and Value for Money objective of the RIEP Strategy, by improving joint working between SY Police and Sheffield City Council, and by creating efficiencies in the way telephone access is provided</p>
<p>What the key outcomes of the project will be at:</p> <ol style="list-style-type: none"> 1) Local level 2) Sub-Regional level 3) Regional level 	<p><i>Key outcomes at local level include:</i> Being able to provide a more cost effective, value for money service , rather than both partners continuing to provide expensive out of hours access.</p> <p>Helping to create a platform for potential future expansion to cover other areas of out of hours provision</p> <p><i>Key outcomes at sub-regional and regional level include:</i> Expanding provision to include services provided by other local authorities in the sub-region, potentially creating efficiencies in the way services are provided</p> <p>Creating a centre of excellence for emergency out of hours provision that other authorities in the region could learn from.</p>
What advantages are there to this project operating at a sub-regional level?	Although this project will primarily benefit Sheffield in the first instance, there may be substantial (and achievable) efficiency savings arising from other South Yorkshire authorities participating at a later date, particularly as SY Police operate across the sub-region.

How will it contribute to LAA themes & targets?	This project will contribute to the Successful Neighbourhoods, Inclusive, Healthy Communities, and Great Place to Grow Up themes of the Sheffield First Agreement. In particular it will contribute to NI 68 and NI 130 by providing better quality out of hours support to adults and children's social services clients.
What are the main risks associated with this project?	Key risks Not achieving political sign-off from SY Police and/or Sheffield City Council Not achieving the predicted efficiencies
What are the costs of the proposal? (basic estimate of required RIEP funding + Authority/partner funding)	Estimated costs for the project are £200,000 – it is hoped that RIEP would be able to provide all of this funding. Sheffield City Council will transfer its existing service budget to SY Police to cover operational costs.
Is there an opportunity for match-funding? E.g. ESF/EDRF, etc.	
Is this project supported by the Chief Executive?	Support from Deputy Chief Executive of Sheffield (Chief Executive not yet briefed)

Other Bids for consideration:

- **Research & Statistics – LASOS (Local Area Statistics Online Service)**

South Yorkshire is one of the first county regions to develop this small area information website which provides joined up information from each of our districts, launched in December 2008.

There is information about population, community safety, fire, health, education and economic data in South Yorkshire. Local Area Agreement targets are also available via LASOS, along with how well we're doing to meet those targets.

This programme was supported by previous improvement funding and this proposal is to sustain its operation and support further development.

Sheffield CC are to work up a proposal for required funding which will inform CEX group in January.